			Component		4th Quarter					
	Strategic Objective (SO)/ Strategic Measure (SM)		Formula	Weight	Rating System	Annual	Target	Actual		
	SO 1	Ensure Sustainable Financial Growth								
	SM 1	Increase Net Income After Tax (NIAT)	Net Income Less Income Tax	25%	(Actual / Target) x Weight			₱ 201.40 Million 25 %		
					0%=if less than ₱132 Million	₱192.25	₱162.03			
	SO 2	Optimize Resources for Higher Returns								
F i n a n c	SM 2	Improve Budget Utilization Rate	Total Disbursements / Board-approved Corporate Operating Budget (both net of PS)	5%	(Actual / Target) x Weight	90%	90%	(₱ 47.19M / ₱ 63.71M) 74.07% 4.12%		
i	SO 3	Provide Wider Market Reach for Financial Viability								
а	SM 3	Increase Premium Volume								
ı	a)	Life Insurance	- Absolute Amount	15%	(Actual / Target) x Weight	₱895.46 Million	₱895.46 Million	₱ 519.06 Million 8.6 %		
	b)	Non-Life Insurance		15%	(Actual / Target) x Weight	₱785.33 Million	₱785.33 Million	₱ 628.21 Million 11.9%		
	Sub-total			60%						
S	SO 4	Improve Service Delivery								
a k e	SM 4	Percentage of Satisfied Customers (External Services)	Number of respondents who gave at least Satisfactorily rating /	5%	(Actual / Target) x Weight 0%=if less than 80%	90%	90%	98.1% 5%		

Component						4th Quarter			
		ic Objective (SO)/ gic Measure (SM)	Formula	Weight	Rating System	Annual	Target	Actual	
h o			Total number of respondents						
ı	SO 5	Provide Wider Marke	t Reach for Microins	urance Produc	ts				
ders/Customers	SM 5	Number of Clients covered by Microinsurance	Absolute Number	10%	(Actual / Target) x Weight	1,500 Beneficiaries covered by Microinsurance	1,500 beneficiaries	3,884 beneficiaries 10%	
	Sub-total			15%					
I	SO 6	Improve Efficiency and Quality of Insurance Process							
n t e r n a l P r o c e s s	SM 6	Percentage of Notification of Coverage/Insurance Policy Issued within the Applicable Processing Time	Number of Applications Processed within the Applicable Processing Time / Total Applications for Issuance of Notification Coverage Received Start Time: Upon receipt and acknowledgment of complete documents	5%	(Actual / Target) x Weight	100% Applicable Processing Time based on LIBI's compliance with ARTA	100%	100% 5%	

		Component		4th Quarter					
Strategic Objective (SO)/ Strategic Measure (SM)		Formula	Weight	Rating System	Annual	Target	Actual		
		End Time: Issuance of notice of coverage							
SO 7	7 Enhance Existing P	ocesses Comparable	e with the Indus	stry					
SM 7	Improve Processes to Quality Management System	Actual Accomplishment	10%	All or Nothing	Maintain ISO 9001:2015 Certification	Maintain ISO 9001:2015 Certification	On-going 10 %		
Sub-to	otal		15%						
SO 8	B Develop Strategic S	Develop Strategic Skills & Competence of Officers and Staff							
SM 8	8 Updating of Compete	Updating of Competency Framework and Re-establishment of Base Competency Level of the Organization							
a)	Updating of Competency Framework	Actual Accomplishment	2.5%	All or Nothing	Board-approved Competency Framework	Development of Competency Framework	Target achieved 2.5%		
b)	Re-establishment of Base Competency Level of the Organization	Actual Accomplishment	2.5%	All or Nothing	Establishment of the Baseline using the New Competency Framework	Establishment of the Baseline using the New Competency Framework	Target achieved 2.5%		
SO S	9 Enhance IT Infrastru	Enhance IT Infrastructure							
SM 9	9 Implementation IT Projects	Actual Accomplishment	5%	(Actual / Target) x Accomplishment	100%				

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		Component		4th Quarter			
	Strategic Objective (SO)/ Strategic Measure (SM)		Weight	Rating System	Annual	Target	Actual
		vs Work Program			Implementation of the following IT projects based on ISSP: 1. Insurance Management System (IMS) 2. Supplies and Inventory Management System	Preparation of Procurement Documents and Awarding of Project	 On-going project – The Insurance Management System will be implemented in CY2025. Target achieved. Please refer to the attached Certificate of Completion 2.5%
Sub-total			10%				
TOTAL			100%				87.12%